

Chairman's Message

It is my honor to present our 2025 Annual Report, which is an especially significant publication as it marks our first reporting cycle following SMC's successful listing to the Saudi Stock market on 25 June 2025. This year represents a milestone in our evolution: a year in which we transitioned from a private healthcare organization to a publicly listed company positioned for long-term growth, transparency, and value creation.

The global healthcare environment in 2025 continued to evolve rapidly, shaped by technological advancements, rising patient expectations, demographic shifts and new models of integrated care. Healthcare providers worldwide faced increasing demands for quality, safety, digital readiness and sustainability. In the Kingdom, expectations around service excellence, innovation and patient experience have strengthened, reinforcing the need for healthcare organizations to operate with agility, modernity and a deep sense of responsibility.

In 2025, our commitment remained clear: Innovative Integrated Healthcare Services for You. This theme reflects who we are today and the healthcare system we are building for tomorrow that blends clinical excellence with a human-centred approach, one that integrates services seamlessly across the continuum of care, and one that places each patient firmly at the center of every decision.

Our listing during the first half of the year marked a significant step in our transformation, as we continued to invest in digital transformation, clinical

capacity, workforce development and system-wide integration. We advanced initiatives that elevate patient safety, improve clinical outcomes, and strengthen the operational backbone of our facilities. We also made meaningful progress toward building an integrated, technologically enabled healthcare network, one that reflects both national priorities and the expectations of a modern patient community.

As we look ahead to 2026, our strategic direction is focused and ambitious. We will continue to strengthen our care model, expand our capabilities, deepen integration across our network, and invest in innovation that improves the patient's journey. We will pursue disciplined, sustainable growth while reinforcing the foundations of good governance, transparency and ethical leadership that our stakeholders expect.

On behalf of the Board of Directors, I extend my gratitude to our dedicated teams of physicians, nurses, healthcare professionals, management and support staff whose commitment to excellence defines our organization every day. I also thank our shareholders for the trust they placed in us during our IPO and throughout this important foundational period.

As we enter the next stage of growth, SMC remains committed to shaping a new era of exceptional, innovative and integrated healthcare services for every patient we serve.



2

Hospitals



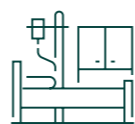
3

Hospitals under development



+3000

People (SMC1 & SMC2)



581

Beds (SMC1 & SMC2)



Mr. Sulaiman Al Rashid

Chairman of the Board

SMC Healthcare

CEO Message

This year was a transformative year for SMC, marked by strong progress across our operations. Our defining milestone and evolution in SMC was the public listing of the company in the main market of Saudi Exchange (Tadawul).

Operationally, SMC continued to deliver strong performance across its hospital network. Demand for our services remained robust, supported by sustained growth in patient volumes, high utilization across key specialties and continued confidence in our integrated care model. Our hospitals operated on high standards while maintaining a strong focus on patient safety, quality outcomes and efficiency, reinforcing SMC's position as a trusted provider of comprehensive healthcare services in Riyadh.

At the center of this performance are the patients and families who place their trust in SMC every day. Our approach to healthcare is grounded in delivering safe, accessible, and coordinated services that support patients throughout their healthcare journey. In 2025, we remained focused on strengthening clinical standards, enhancing patient experience, and ensuring consistency of healthcare across all facilities. This patient-first approach continues to guide our operational decisions and underpins our commitment to delivering high-quality outcomes with compassion and accountability.

A central focus during the year was strengthening the operational platform required to support long-term growth. We invested in systems, clinical capabilities and infrastructure that enhance integration across our hospitals and clinics, improve

coordination of care and support higher service volumes. These investments are critical not only to current performance, but also to ensuring readiness for the next phase of expansion.

2025 also represented a pivotal period in SMC's corporate journey with the successful completion of our initial public offering. The successful IPO is testament to our business model, long-term strategy and management team, and it positions SMC to pursue strategic expansion opportunities in the near future.

Looking ahead, our growth trajectory is clear. We continue to advance the development of additional hospitals and clinics through a disciplined, phased approach to ensure operational readiness, quality consistency and sustainable returns.

I would like to extend my sincere thanks to our Board of Directors for their guidance, and to our physicians, nurses, healthcare professionals and support teams whose commitment and professionalism continue to define SMC's success every day. I would like to thank our shareholders for their trust and support as we begin this new chapter as a publicly listed company. Finally, I extend my gratitude to all of SMC's patients who continually place their trust in us and allow us to be part of their healthcare journeys. As we look ahead, we remain committed to building on this trust by strengthening our services, expanding access to care and creating long-term value for all stakeholders.

Sincerely,

"The completion of our IPO in 2025 marked a pivotal moment, validating our vision and fueling our future growth opportunities"

Mr. Bassam Chahine
Chief Executive Officer
SMC Healthcare



CFO Message

Dear Shareholders,

Delivering Strong and Sustainable Financial Performance

2025 was a year of meaningful financial progress for SMC, reflecting the strength of our healthcare platform, disciplined financial management, and our continued commitment to operational excellence. Our performance demonstrates not only the growth of our organization, but also the resilience and scalability of our business model in a rapidly evolving healthcare environment.

Net Revenue increased by 7% compared to 2024, reaching SAR 1,538.5 million, driven by sustained growth in patient volumes, expanded service offerings, and improved operational throughput across our facilities. This performance reflects the continued trust of our patients and partners, and the effectiveness of our strategy to expand access, while maintaining high standards of care.

Gross Profit increased to SAR 382.9 million, reflecting improved cost management and operating leverage across our platform. Margin expansion was supported by service mix optimization and continued efficiency gains in resource utilization and facility operation. This growth demonstrates the scalability of our operating model and the effectiveness of our focus on higher-value care.

Improving Operational Efficiency and Profitability

Throughout 2025, SMC achieved significant improvement in profitability, reflecting our focus on operational efficiency, cost discipline, and resource optimization.

Although the transition away from Long Term Care patients, impacted inpatient revenues associated with this service for the year, the increased activity and improved profitability associated with Acute Insurance related patients covered and surpassed any shortfalls associated with the LTC service. This resulted in a Gross Profit of SAR 382.9 million with a gross margin of 24.9%, reflecting stable cost control despite changes in service mix during the year. EBITDA increased significantly to SAR 416.5 million, with EBITDA margin expanding to 27.1%, supported by improved operating efficiency and the impact of a one-off gain related to the Al Wadi Fund land transaction. The net profit margin improved from 12.9% in 2024 to 17.3% in 2025, reflecting stronger operational performance and improved resource utilization across the business.

Net profit, including the one-off Al Wadi Fund Land Transaction, increased by 43.7% compared to the prior year, reaching SAR 266.2 million, highlighting the strength of our underlying operations and our ability to convert revenue growth into sustainable earnings. This performance reflects ongoing improvements in operational processes, service mix optimization, and enhanced efficiency across clinical and administrative functions.



Mr. Hani Charani
Chief Financial Officer
SMC Healthcare

CFO Message (Continued)

Strengthening Our Financial Position

SMC’s financial position strengthened considerably during the year, providing a solid foundation for future growth. The Company continued to generate strong cash flows from its operations, enabling us to invest in expanding our capabilities, modernizing infrastructure, and enhancing patient services while maintaining prudent financial discipline. Total assets increased to SAR 2,399.8 million, reflecting continued investment in infrastructure, clinical capacity and long-term growth initiatives.

In comparison with the prior year, total equity increased by 43.6%, reaching SAR 1,187.9 million, reflecting sustained earnings growth and reinforcing the long-term value created for our shareholders. This growth in equity further strengthened the Company’s capital base and financial resilience, which enhances our ability to invest strategically, manage risks effectively, and support sustainable expansion.

Investing in Long-Term Growth and Value Creation

Our financial performance enables continued investment in expanding capacity, advancing clinical excellence, and strengthening our operational capabilities. This improved financial performance provides the capacity to fund expansion, while maintaining a strong balance sheet and disciplined capital structure. We remain focused on supporting the growing demand for high-quality healthcare services in the Kingdom, aligned with national healthcare transformation initiatives under Vision 2030.

We continue to prioritize disciplined capital allocation, operational efficiency, and sustainable growth, ensuring that every investment contributes to long-term value creation for our shareholders, while supporting our mission of delivering exceptional healthcare.

Looking Ahead with Confidence

SMC enters the next phase of its journey with strong financial fundamentals, a resilient operating platform, and a clear strategic direction. With the recent transition away from Long Term Care patients, expansion of our outpatient clinics capacity and opening of our new SMC Clinics – Al Malqa in Q1 of 2026, we remain confident in our ability to continue delivering sustainable growth, operational excellence, and long-term shareholder value.

On behalf of the finance organization, I extend my sincere appreciation to our Board of Directors for their guidance, our leadership team and employees for their dedication and professionalism, and our shareholders for their continued trust and support.

Sincerely,



₹1,538.5 M
in Revenue

7.0%
increase in net Revenue



₹382.9 M
in Gross Profit

24.9%
Gross Margin



₹266.2 M
in Net Profit

₹2,399.8 M
in Total Assets



₹416.5 M
in EBITDA

27.1%
EBITDA Margin

